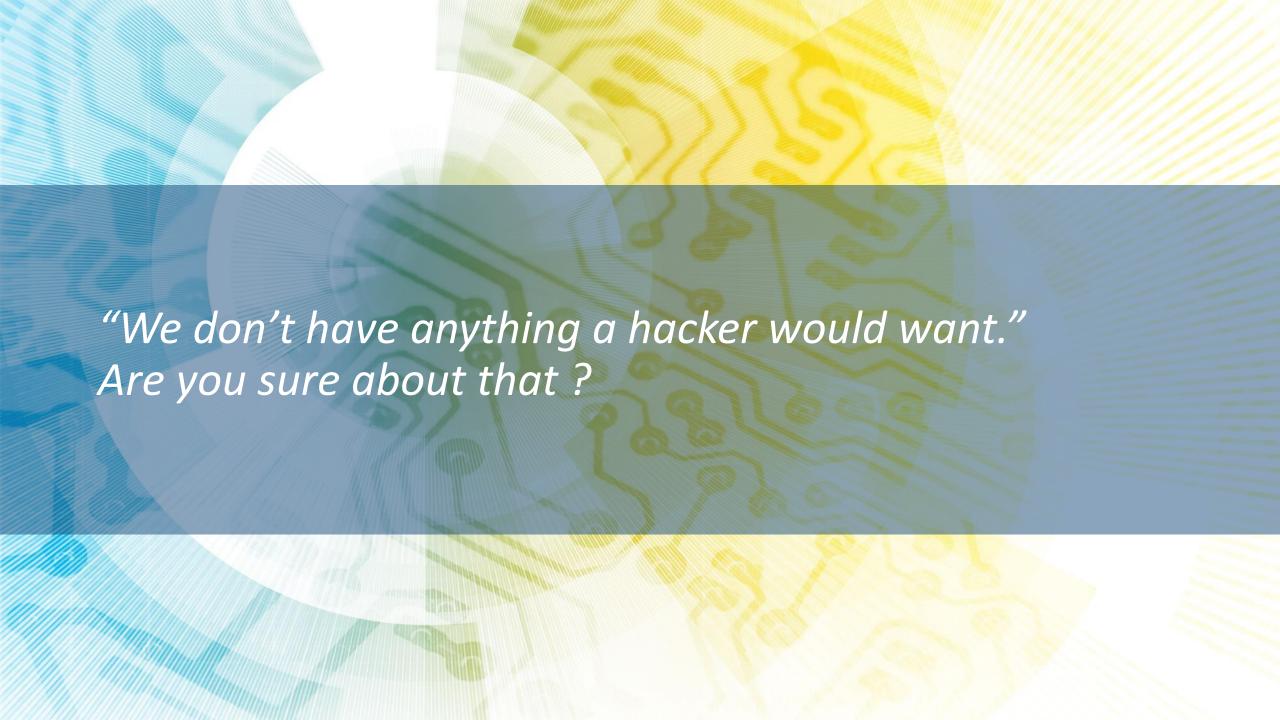
DESIGNING THE FUTURE TM

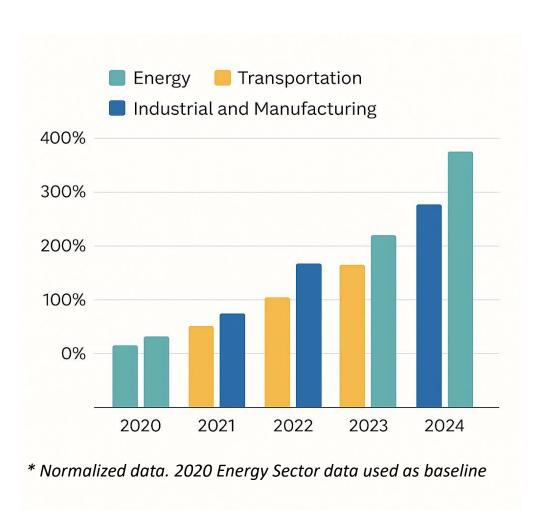
You think your Cybersecurity is complete? Here's a few reasons why you're probably wrong.

Ontario Public Transit Association





Cyberattacks on Critical Infrastructures



Energy Sector

- 2020: Baseline
- 2021: +100% (double from 2020)
- 2022: +100% (double again from 2021)
- 2023: +30% from 2022
- 2024: +70% from 2023

Transportation Sector

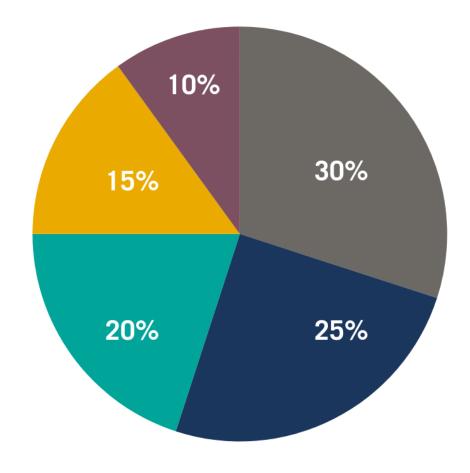
- 2022: 14 of 16 critical sectors impacted (transportation included; no specific count)
- 2023: TSA introduces new cyber regulations (contextual indicator, not numerical)

Industrial/Manufacturing Sector

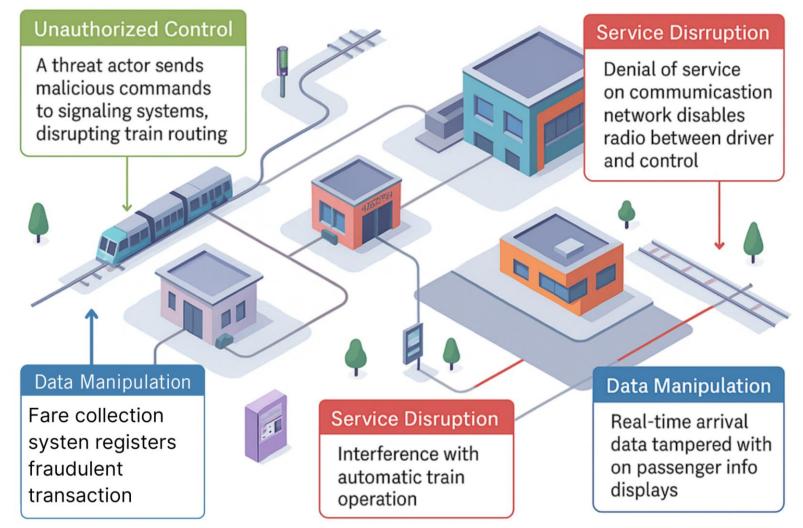
- 2022: Nearly doubled ransomware attacks
- 2024: 30% of all reported incidents from manufacturing

Cyberattacks Types

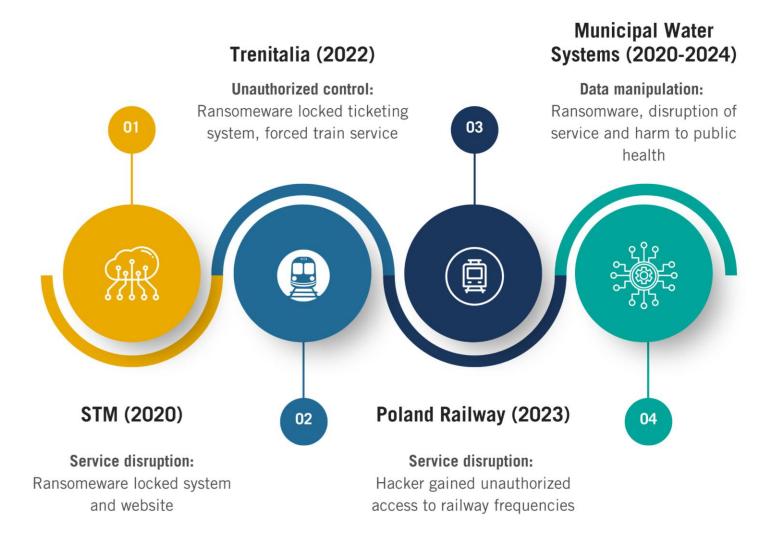
- RANSOMWARE ATTACKS
- UNAUTHORIZED ACCESS AND CONTROL
- DATA BREACHES AND INFORMATION THEFT
- DENIAL OF SERVICE (DOS) AND DISRUPTION ATTACKS
- OTHER ATTACK VECTORS



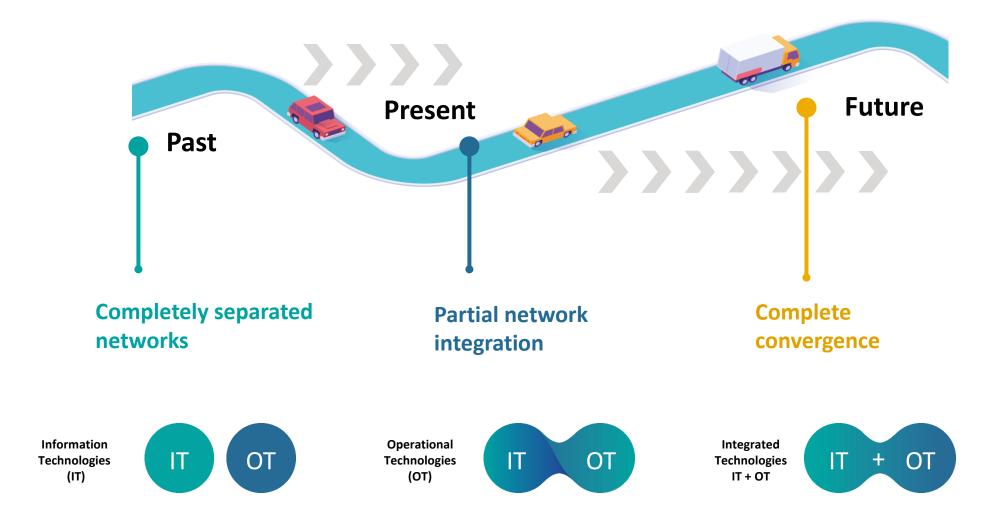
Public Transit Cyberattacks Scenarios

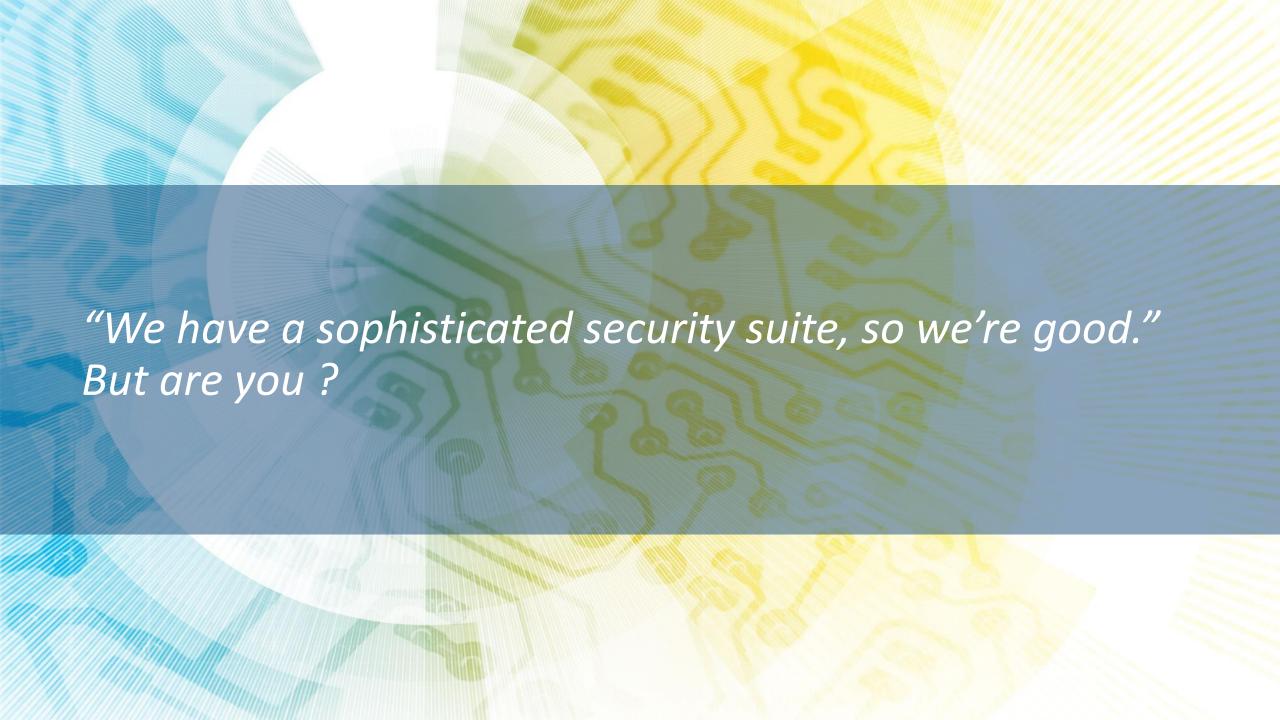


Public Transit Recent Cyberattacks

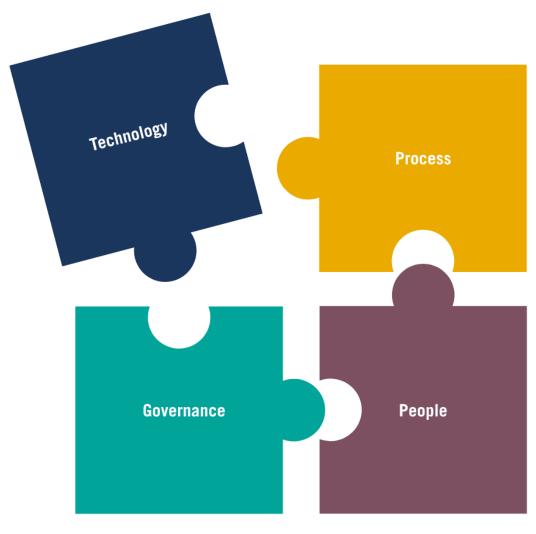


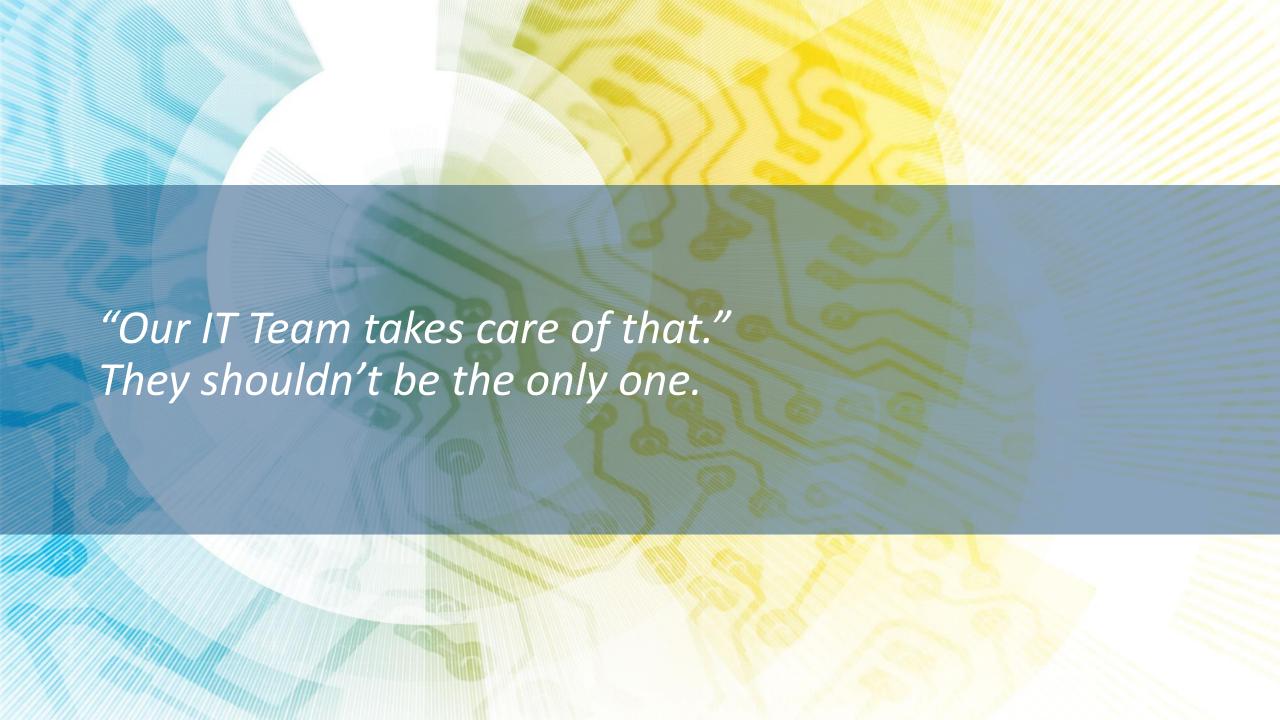
Evolution of Information and Operational Technologies



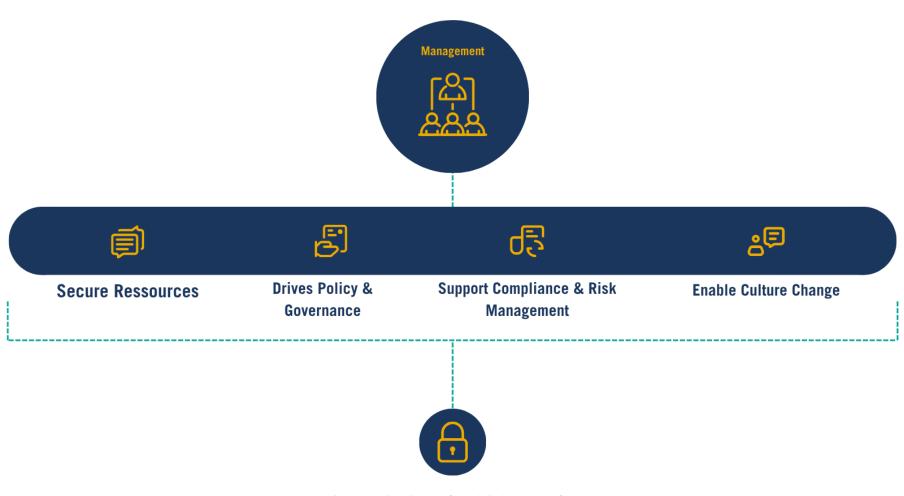


Cybersecurity Pillars



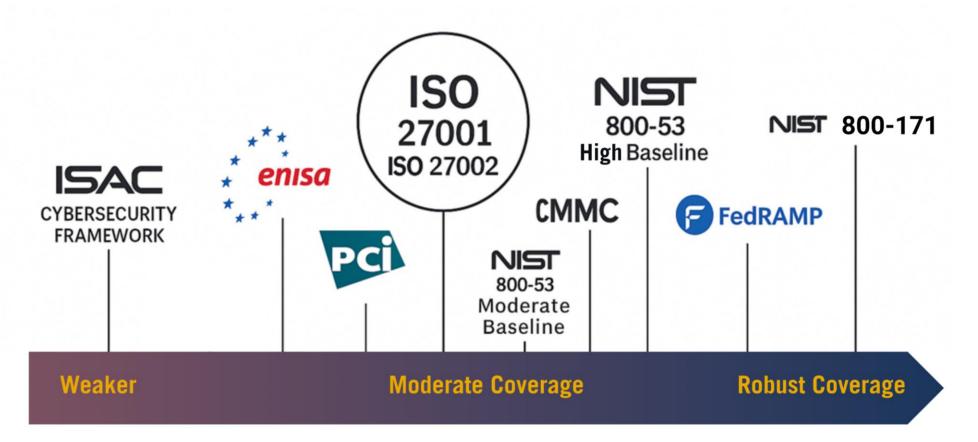


Management Endorsement is Essential



Successful Operational Cybersecurity

Common Cybersecurity Standards



ISO-21434: Road Vehicules



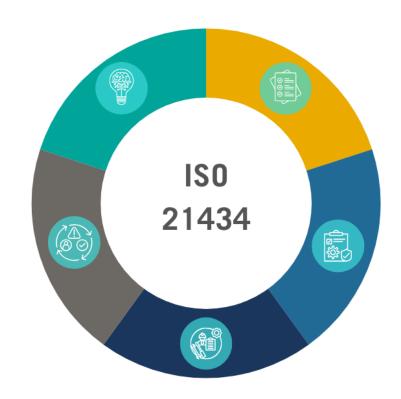
CONCEPT: Item definition



DECOMMISSIONING: Lifecycle-based approach



MAINTENANCE: Cybersecurity Maintenance Plan



TARA: Cybersecurity Validation Report

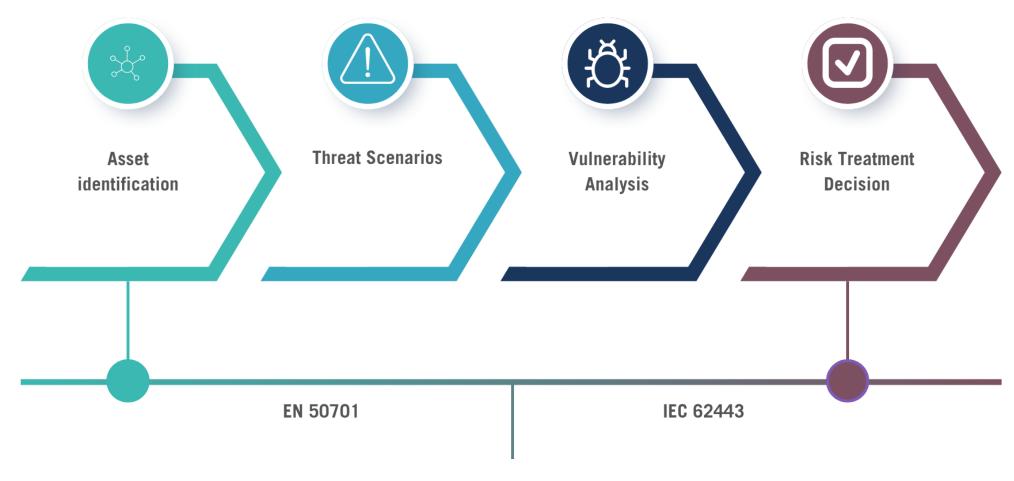


OPERATION: Cybersecurity Incident Report Plan



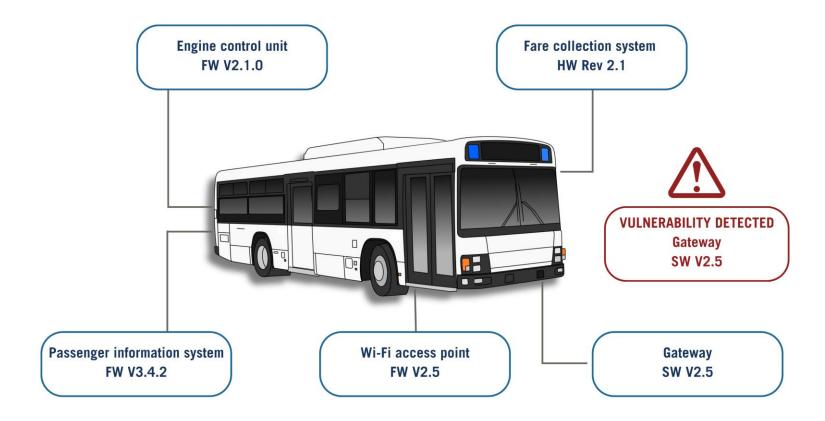


Threat and Risk Assessments

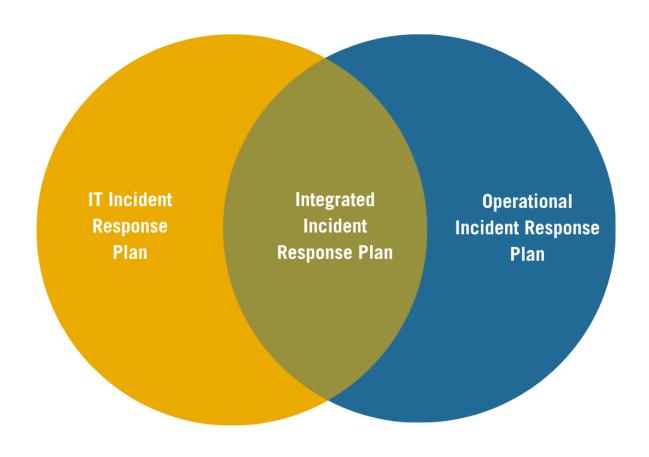


Transferable to other domains (e.g. railways)

Vulnerability Management

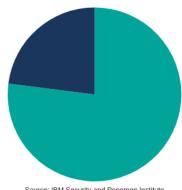


Incident Response Plans

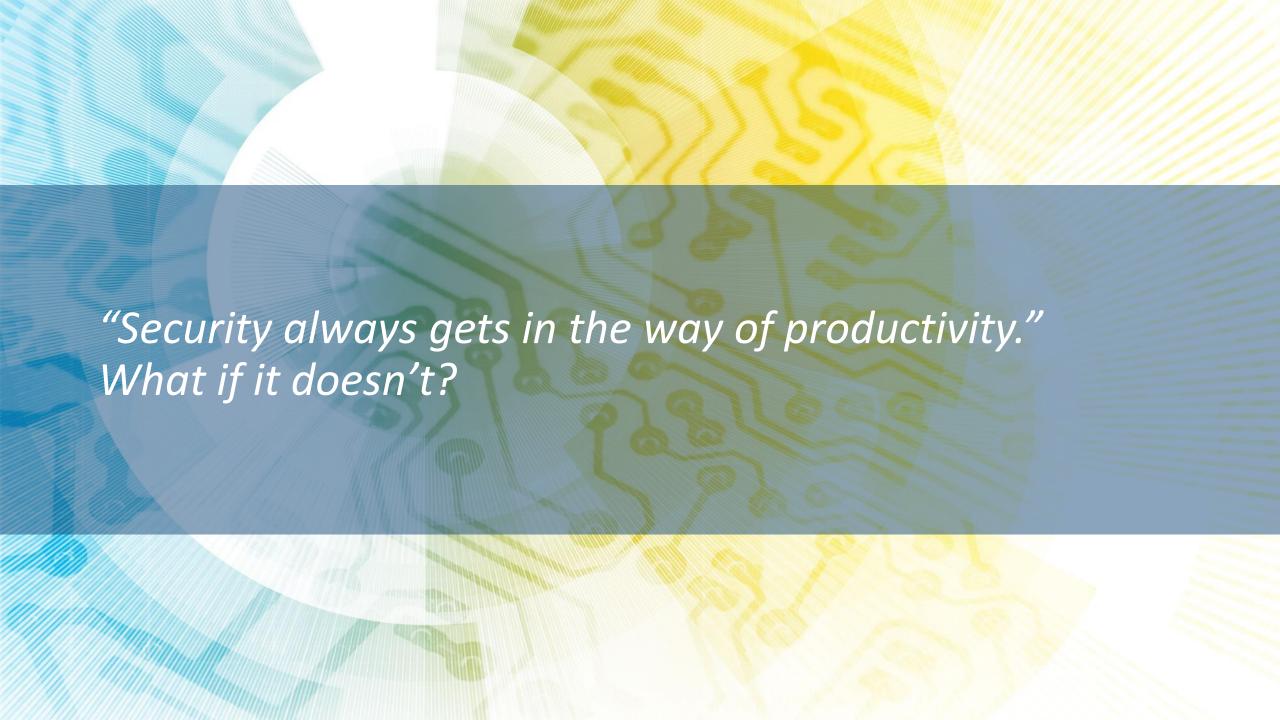


- Asset-specific response
- Engineering team roles
- Customer notification obligations
- Contractual compliace

- No Incident Response Plan: 77%
- Incident Response Plan: 23%



Source: IBM Security and Ponemon Institute



Collaboration is Key

IT Department

Engineering Team

- Network security
- VulnerabilityManagement
- Patch Management
- Identity & Access
 Management
- Incident Response

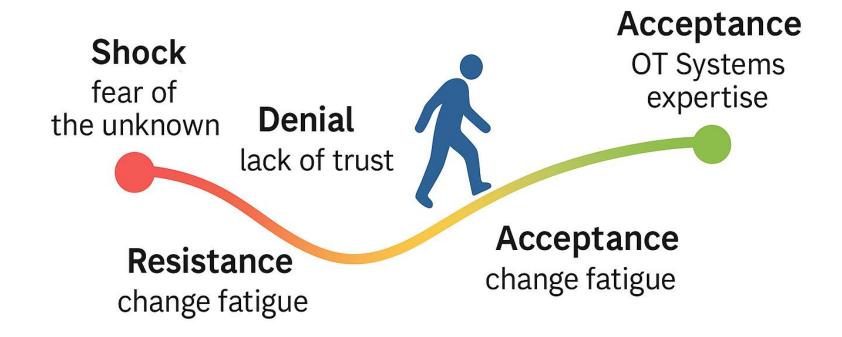
- Cybersecurity
 Governance
- Risk Assessment
- Security Controls Implementation

- OT Systems Expertise
- PLC Programming
- SCADA/ICS Knowledge
- Safety Compliance

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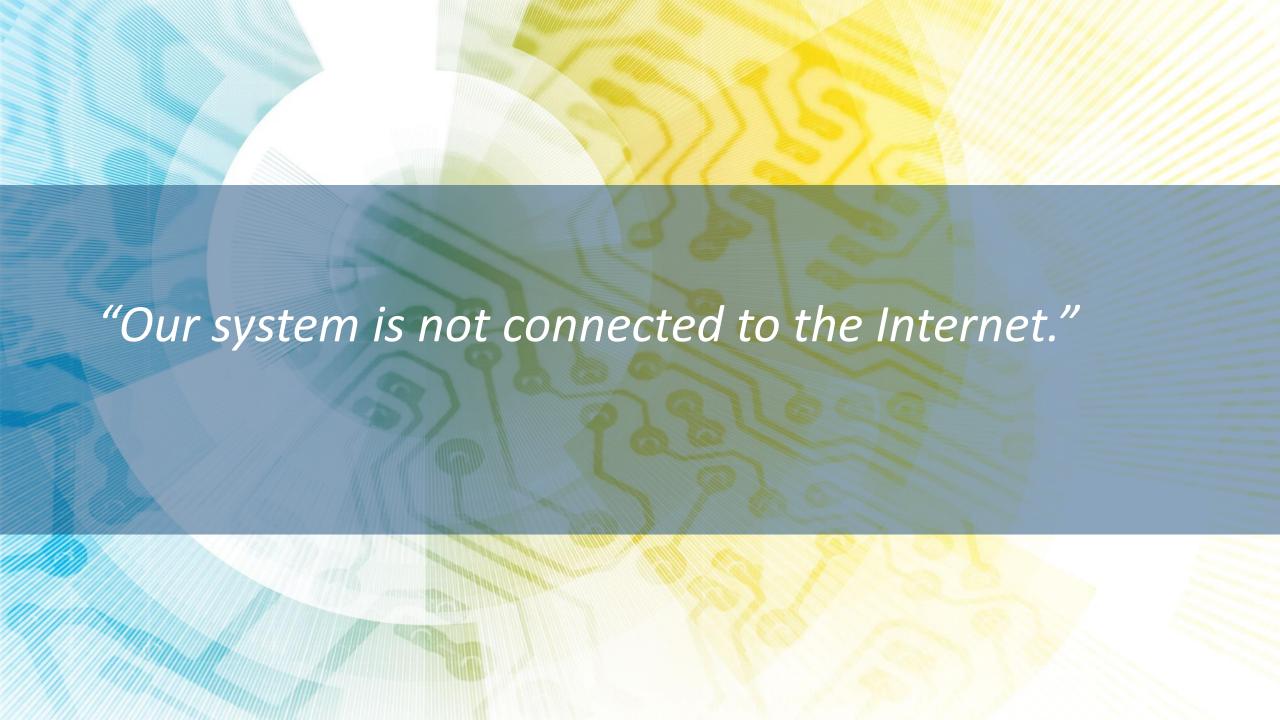
Maintenance Operations

Culture Change



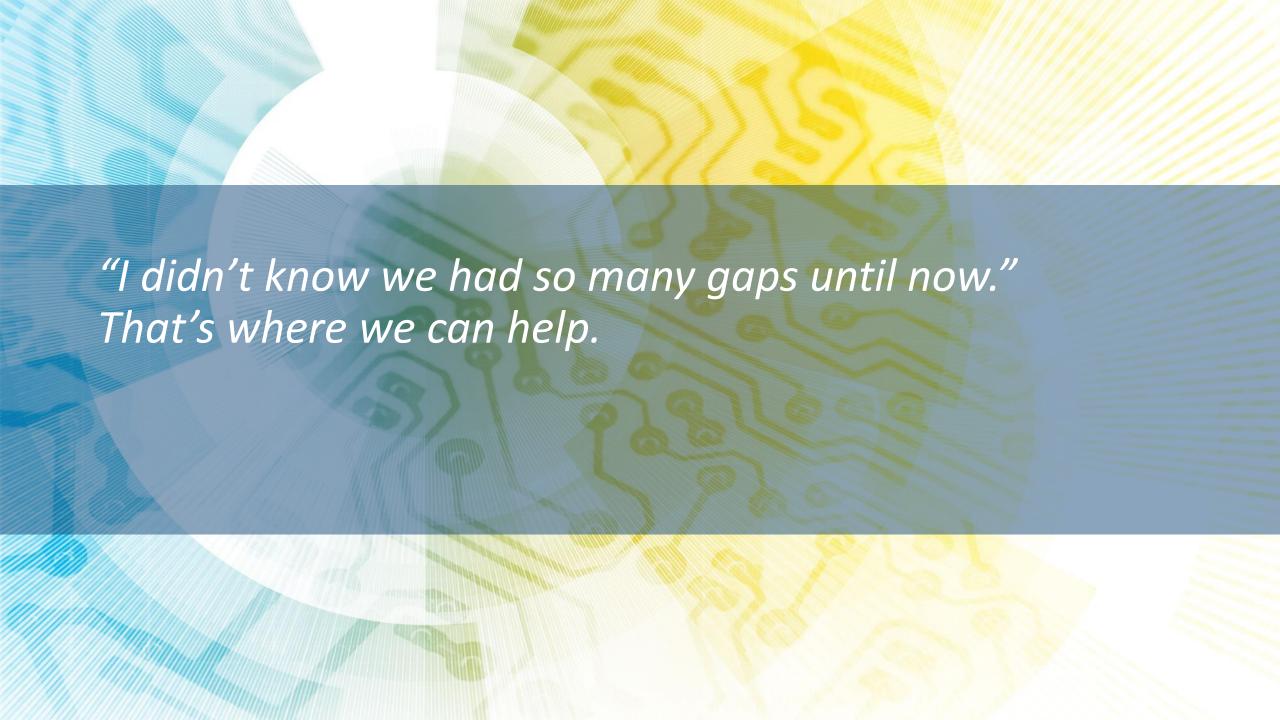
Training and Awareness





Not All Technology





Key Take aways

Cybersecurity is non-negociable

Establish robust defenses to protect against evolving cyber threats.

· Technology is not enough

Adopt a holistic, organization-wide approach to resilience.

- Leadership commitment is critical

 Ensure active engagement from executives and management.
 - Operational cybersecurity is unique

Address real-time risks and business continuity separately from traditional IT security.

 Policies & procecesses are foundational

Implement clear, enforceable frameworks to support security initiatives.

- Change management is essential Recognize that employee adaptation requires time, empathy, and support.
 - Success requires shared responsability

Foster collaboration and accountability across all levels of the organization.

